

# Director's Annual Report 2016-17

PSRC continued to implement the strategies outlined in the 2016 strategic plan which will help the organization be stronger as we move forward. Among these are:

- Built on last year's work with Social Impact Studio to design new marketing materials, improve electronic communications, and implement a marketing calendar tied to the event calendar.
- Implemented plans to move several Evergreen Forum classes to Lawrenceville to allow for growth and relieve pressure at Monument Hall.
- Transitioned all staff to new laptop computers and into Office 365, improving back up and Critical Documents library.
- Initiated an Advisory Council composed of past board members and other friends of PSRC who can help achieve our goals.
- Prepared for the Lifelong Learning Capital Campaign by naming a committee, outlining goals and plan, and drafting a case statement. We are excited to have a long-range vision of vibrant programs into the future.
- Commenced program evaluation, collecting feedback on ongoing programs, computer programs and single session events.
- Engaged a summer intern to collect information for Age Friendly Princeton.
- Both GrandPals and HomeFriends celebrate 20 years this year. GrandPals was honored with a luncheon, proclamation and press coverage in April. HomeFriends will be recognized in the fall.
- We renovated the Community Room and dedicated it to Al Stark for his dedication to PSRC. We also bought new furniture.
- There were two key staff transitions. Having a stable, strong, experienced, and collaborative staff makes a great difference in the daily operation of PSRC. The Department Heads work well together and independently oversee their departments, who work well as teams.
- Efforts continue in the search for creative ways to generate revenue. There has been a good response to offering special lectures and trips with fees.

## PROGRAMS

There was a transition of Director of Programs mid-year. Donna Cosgrove has brought new ideas, a comfort with using technology, and a talent for organizing and team building to the position. Changes include moving to online scheduling, new contracts with all independent contractors, and online registration. Attendance and satisfaction are being tracked. She and her terrific team (Breana Newton and BethWeiskopf) continue to seek ways to streamline processes for efficiency and accuracy and work well together. Computer programs, TED talks and Women In Retirement continue to grow and are great entry points for new participants. Special programs are also popular. At least 59 organizations and businesses collaborated on presenting programs.

Computer classes and lab are critical resources for people in a world that increasingly relies on technology for communication, information and entertainment. Several classes have been offered on various devices and applications.

**Program Evaluations:** This year we evaluated our programs with several objectives:

- Ensure a high level of satisfaction from participants
- Collect ideas for new programs
- Increase participant diversity
- Explore opportunities to increase program revenue

Evaluations indicate a high level of appreciation for both ongoing and single session programs, as well as computer lab. Participants like the content and instructors. Nearly all felt that the fee was appropriate and many would pay more. TED Talk participants were especially enthusiastic, reflected in attendance. New mindfulness and chair yoga classes are being planned in response to participant feedback.

Particular efforts were made this year to attract a more diverse population. Evergreen Forum offered programs on Slavery, Interfaith Communities and Latin American literature. TED talks covered a range of topics. Table Tennis continues to draw diverse participants. These efforts will continue. We struggle to find space and parking for the many good ideas that are suggested each year. We also strive to find the balance point between ongoing programs with high loyalty and introducing new programs.

The quarterly term system seems to be working well. We have created online registration for all programs (and continue to take in-person as well) and have fully implemented database attendance lists for all activities. We found that September is an odd month (classes on hiatus for summer return but not yet the October term), creating an opportunity for offering sample classes.

"The instructor is excellent; she gives very constructive feedback and guidance. It is a very friendly and supportive environment conducive to growth." The **Evergreen Forum** continues to thrive under the leadership of Abigail Meletti and the Steering Committee, growing to 28 classes and nearly 600 participants last semester. Feedback on use of the Presbyterian Church of Lawrenceville has been very good. The greatest challenge is having sufficient coverage for AV support, followed by overseeing a growing number of volunteers and moving parts.

"Thank you for offering this course by...We are fortunate to have someone of his caliber lead a course."

Breana has capably mastered the audio-visual needs for our programs at both sites, as well as the rentals of the Suzanne Patterson Building.

**GrandPals** entered its 20<sup>th</sup> year with 110 volunteers and 250 children. There were 15 classes in four schools, as well as the summer enrichment program. New this year was the addition of an autism class. The program has become a national model for intergenerational programs. They have navigated personnel and curriculum changes, and GrandPals are often invited to other school events.

Much of the credit for the success of this program goes to Olivian Boon and Sallie Meade, who have built strong collaborative relationships with school personnel and are much beloved by the volunteers. Their attention to detail and organization makes it look effortless and be a successful experience for all. They will be much missed when they retire at the end of the coming school year, but characteristically, they have identified two interns who will shadow them this year and take over.

The GrandPals themselves are the best ambassadors, enhanced this year by articles in the newspaper and PSRC news.

"The joy on the kids' faces as they greet their GrandPals was priceless...My kids felt comfortable and loved...Their love for and understanding of literature grew during this time." (teacher)

"I like the interactions with the children, the librarian and the other GrandPals."

The **Engaged Retirement program** remains modest, especially during this year's library renovation. It included monthly Men and Women in Retirement and Transition to Retirement group as well as a book discussion group. We have clarified that these groups are open to all. We repeated the panel on Your Financial Future and Introduction to Retirement workshop and collaborated with the Princeton Public Library with programs on Medicare, Sexuality and Dating.

"The group is helping me be less afraid of retiring and to explore new options."

This year's **Fall Conference** was on family caregiving with a keynote on having compassion for oneself and the care recipient. Workshops addressed practical strategies for caregivers, residential options, activities for dementia, estate and long term care planning, and staying organized. This annual event continues to be popular.

We have continued to explore the response to income-generating programs, a blend of programs and development at a higher price-point than regular programs. These local field trips and lectures have produced a good response and are not as labor-intensive as full fund-raising events. We continue to offer an array of programs without cost as well (support groups, games, TED, films, lunch & learns). Presenting the donation box at these activities has not generated much response.

### SUPPORT & GUIDANCE SERVICES

Sharon Hurley, Dave Roussell, Fran Angelone and I are responsive to an amazing diversity of issues. We continue our focus on resources and providing consultations with individuals and families. Services include assistance with benefit applications, advocacy, coordinating care, as well as several support groups. We have maintained lists of government benefit eligibility, local food programs, and other local service providers, in addition to the online resource directory. Fran also assists with benefit applications and several gift distributions as well as Crosstown. Particular attention is paid to Spruce Circle residents, continuing our long-standing agreement with the Princeton Housing Authority.

One resident with increasing memory loss was assisted in transitioning into the LIFE St Francis Program, including ensuring that her daughter completed the Medicaid application.

Another resident was assisted in applying for Social Security benefits after her husband died and she nearly lost her housing for non-payment because she did not know she was eligible for benefits. She got over \$10,000 in back payments, enabling her to pay off all of her debts. She was also enrolled in Medicare.

Other residents were referred to Consumer Credit Counseling and other area social services. Many of these situations involved coordinating multiple organizations including the Housing Authority and Princeton Human Services.

This year there were over 3762 social service contacts, 88% from Princeton residents. Spruce Circle resumed hosting SHIP appointments (Medicare help) when Family Guidance moved to Hamilton. Our staff trained and began offering Memory Screenings by appointment and we can arrange other screenings when needed, discontinuing the monthly blood pressure screening.

Sharon, Dave and I participate in professional conferences local networking events to increase awareness of our services and build our knowledge of local resources.

**HomeFriends:** HomeFriends is now in its 30<sup>th</sup> year with 16 matches. Six new seniors entered the program and two are awaiting a match by Dave. It is always challenging to have a balance between available volunteers and recipients and to make good matches.

A retired woman visits an 80+ year old woman living in her own home, but limited by depression and mobility. They have become good friends and go to movies, the library and other activities together.

**Crosstown:** The Crosstown program continues to thrive under Fran's oversight, with services provided by Ride Provide. This year Princeton HealthCare agreed to reimburse for the full cost of the ride, helping to offset increased utilization costs from growing ridership.

**Volunteers:** We continue to be fortunate to have many volunteers who help in all aspects of our work, and to have Sharon Hurley bringing her expertise to our volunteer program. We are especially grateful to Bloomberg for their help on several events and office volunteers who conduct many regular tasks. We also had volunteer groups from Janssen and BOA/Merrill Lynch this year, as well as Princeton University students. Several individuals and groups stepped up to see Brunch at Home succeed. We are especially grateful to the computer lab volunteers who assist people 1-1 on a wide variety of devices, as well as offering classes and rescuing staff daily.

"You are providing such a valuable service. (the volunteer) was so thorough, patient and helpful."

**COMMUNICATIONS:** Emily Logue has designed and printed new brochures for all programs, improving our marketing outreach. Building on last year's experiments, she has produced consistent informative weekly e-news and e-blasts and continues to edit the print Newsletter as well as managing the website and creating development materials for all events. A marketing calendar has been created which ties into a full year event planning calendar. This summer we are asking participants to either subscribe to the print newsletter or receive it online. Emily will be learning Adobe Creative Suite and we have distributed an RFP for redesign of the website.

**TECHNOLOGY:** We purchased new laptops and monitors for all staff and transitioned to Office 365, which proved more challenging than anticipated as we tried to use the tools for several purposes. All files are being backed up to (and are accessible from) OneDrive, and all mail goes directly to Outlook. We are still working on optimal file sharing. A technology inventory was created, and a replacement policy needs to be drafted. We owe a huge debt of gratitude to Don Benjamin for guiding this process.

Ken Peabody has been out several times, leading other staff to increase proficiency in use of Salesforce. His skills in Salesforce administration (ie writing reports and managing updates) are missed, and his absence reminds us of the need to have cross-training and manuals for every job.

All classes and events are now set up for online registration as well as in-person, and attendance record keeping have improved, leading to better tracking of turn out. Most instructors are using technology, but not confident in using it. We purchased more AV equipment and conducted training, but have found we need someone onsite, leaving staff over-stretched.

**DEVELOPMENT:** This was another huge year for the development team of Barbara Prince and Cheryl Gomes. In addition to the Capitol Steps fall benefit, they did a successful Tea and Silver event with Rago Auctions, Brunch at Home (huge effort), and several small tours and lectures. In addition, a VIP event was held honoring Albert Stark's many contributions to PSRC by dedicating the Community Room to him. Annual appeal letters went out in November and June, and we held a very special Give Your Love to PSRC matching campaign in February. This campaign had such a good feeling to it, bringing in many new donors from among participants, as well as 100% of board and staff. Efforts to conduct house parties for friend-development did not work well, so different strategies need to be pursued. We continue to seek new ways to attract corporate support and sponsorship.

The board has approved proceeding with a Lifelong Learning Capital Campaign Fund to create an endowment to support lifelong learning, staff, and rental space, and to renovate the Suzanne Patterson Building. A timeline, plan and draft case statement have been created.

**ADMINISTRATION:** We had yet another two changes in bookkeeper this year, and are very happy to have Cathy on board. Her past experience in a similar organization, eye for organization and process improvements have been valuable. We will transition to Quickbooks Online early this coming year.

The board updated the bylaws and will soon commence on the organization policies. These are key to best practices of governance.

*Age Friendly Princeton* – The plan was approved by AARP, and three items were included in the 2017 Princeton Plan, including a universal design guide for contractors, improving the affordable housing application process, and improving snow safety at public bus stops. Additional related items include improving the affordable housing application process and completing the Fair Share Housing plan.

Reviewing PSRC's accomplishments this year illustrate the incredible dedication of the staff to the mission and the people we serve. They work well together and help each other so that the organization can be proud. We could not do all that we do without them, our

volunteers, community partners, and supporters. We have a unique, vibrant and extensive array of programs and services to offer, often held as a model for other communities.

Goals for 2017-18

- Begin to implement lifelong learning capital campaign
- Complete policy review, including technology replacement
- Redesign website
- Implement Sharepoint file sharing, create file archive
- Convert to Quickbooks online
- Apply Adobe Suite tools to marketing
- Expand grant writing
- Create a financial plan that supports stability and achieving strategic goals

Susan W. Hoskins LCSW Executive Director

See attached statistics



#### Programs & Attendance Statistics 2016-17

CIA

Ugalth & Fitness	225
<u>Health &amp; Fitness</u> Chair Exercise	<u>235</u> 34/twice weekly
	53
Drumming Forty Bird Acrobics	
Early Bird Aerobics	29/daily
Aerobics (Rec. Dept)	34/3x wk
Table Tennis	55/ 3x wk
Yoga	20
Walking	10
<b>Education &amp; Enrichment</b>	411
Art With Christina	17
Art With Hannah	11
Cosmology	22
Drawing with Alex	14
Memoir Writing	26
TED talks	56
Word Play Poetry	12
Computer I ab (2x xxlr)	50
Computer Lab (2x wk)	50
Computer Classes	
Intro to iPad $(9)$ 54	
More iPad (9) 54	
Texting, Messaging (3) 20	
How to Use Uber/Lyft (2) 20	)
Word (1)	_
Gadget Superlab (2) 21,29	)
Social/Recreational	<u>561</u>
Games: Social Bridge	41
Duplicate Bridge	359
Bridge Coaching/Lessons	50
Mah Jongg	12
Scrabble	4
Movies – monthly	31 (10-45/mo)
Opera Videos	36 (10-15/wk)
International Films-summer	· · · ·
	20 (9/wk)
Spruce Circle Films	8
Lunch & Learn Seminars (25)	
Safe Driving 9	
Energy Medicine 20	
Varicose Veins 20	
Reading Nutrition Labels Stroke Rehabilitation	
Medicare	
Understanding Aging	
Colon Cancer	
Stress Management 29	
Dizziness + Vertigo	

Sleep Apnea Parkinson's Exercises Senior Housing Options Managing Financial Paperwork

Healthy Hearing 20 Alzheimer's **Ride Services** Downsizing + Organizing Stroke Rehab 9 Pedestrian Safety, safe walking Mindfulness 50 Anxiety + Depression 34 CPR + Choking 18 Internet Safety 31 Funeral Estate Planning 6

#### **Evergreen Forum** (lifelong learning) 1033

Instructor party 35, Annual Meeting 90 Bioethics 2017 NJ Election Business/Economics 20th Century Choral Masterpieces Case of Judaism America in the 1990s Am. Indians + Christian Missions Charles Dickens Artistic Life of Birds **Building Interfaith Communities** Cuba Death of Impressionism Chinese Literature Dialects and Acting Contemporary Short Stories Edith Wharton Cosmology Geographical Links Dante: Purgatorio Greek Plays Enjoying Opera Five Centuries Slavery to Grave Islam Italian Operas Jane Austin at 241 Latin American Stories Literature and Gastronomy Medicine: Older Adults Love is a Four-Letter Word Modern Judiciary Making Sense of the Economy Outsider Art More Shakespeare off the Page Presidential Election Science in the News Quirky Shorts Scientists against Time Science News Souls of Cinema: Music That's Not All Folks: Cartoons Shakespeare Swann's Way Topics in Human Evolution What is Time Walt Whitman & Emily Dickinson Witty English Novels What Makes Princeton Tick What's So Great About Art Women Portrayed in Art World War II at Movies

Financial Assistance-8 assistance grants for \$220.50 and 34 instructor waivers = \$2740

#### Single Session Special Programs-no fee 938

Bille Bession Bpeela 110	
Mountain Lakes Hike	15
Travel Training	3
McCarter Theater-Driven	to Excellence 5
Hoarding	14
Chinese New Year	52
Transportation Focus Gp	8
Art Shows	60
Food Choices & You	17
Health Fair/Flu Shots	300
Fall Conference	90
Your Financial Future	50

Memory Screening Day	10	
Holiday Party	137	
Chinese New Year	52	
VIP reception	125	

#### Engaged Retirement

Groups: Transition to Retirement, Women in Retirement, Men in Retirement Programs: Medicare, Dating over 50, Sexuality & Aging Introduction to Retirement Your Financial Future

### Fund raising programs

Death of Impressionism lecture	40
Michener Museum tour	21
Antarctica	70
Tea & Silver	44
High Line Tour	15
Stony Brook Watershed Tour	8

#### Support & Guidance - Partners in Caring

Contacts	3762
Assessment	28
Information & Referral	1686
Home visits	160
Case Management	427
Counseling	509
Caregiver support	185
Benefit Assistance	65
Adults 1265/ Seniors 2461	
Female 3040/Male 686	
Princeton 3270/Outside 456	
Volunteer 369	
Crosstown 86	
Resource Library	
Aging & Caregiver education	
Management of benefits and donations: Farmer's Market	
Coupons, Holiday baskets, Holiday gifts, concert and	
theater tickets, blizzard bags, pla	nts.

#### Assistance Programs & Services

AARP Tax Assistance	107
Food Stamps	
SHIP (Medicare)	19
Medicaid	21
Memory Screening	9
Healthcare Decisions	10
Chore Day	50
Farmers Market vouchers	36
Gift Donation distributions	343
(Brunch @ Home, Italian Wor	nen's Club, P.U. Dining,
Bank of America/Merrill Lynch	)
Comcast assistance	27
Concert tickets	96
Blizzard Bags	50
Elderlife Council Meeting	11
Other	4

### **Crosstown Transportation**

Active registered riders	542
New registrations	93
Rides- year	6609

Support and Social Groups	501
Bereavement	85
Widows Support	14
Caregivers	18
Children of Aging Parents	14
Grandparenting	20
Knit Wits	27
Let's Talk	7
Let's Talk in English (SC)	12
Let's Talk in English (RC)	17
Men In Retirement	98
Transition to Retirement	33
Senior Club	12
Women in Retirement	129
Prime Time Book group	11
Four Things that Matter Most	9

375

#### Volunteers

	in 4 schools- 15 classes) 110	
with 250 children		
Orientation 76, Luncheon 90		
HomeFriends	16 matches	
Instructors	18	
EF Instructors	24+28	
EF Steering Committee	18	
Board members	20	
Office Assistants	19	
Computer	9	
IT	2	
Tax Aides	6	
SHIP	1	
Development	34	
Holiday party	15	
Fall Conference	27	
Flu-Health	26	

Volunteer Groups:

Stony Brook Garden G	Club Bloomberg
PU Students	BOA/Merrill Lynch
Home Care Assistance	J&J-Janssen
Grocery Haulers	Stuart School
Akin Care	AdVoCate
HomeWatch Caregiver	CS
Princeton Cross Cultural Education Services	

**Staff:** 6 Full Time, 9 Part Time Independent Contractor Instructors: 13

#### **Publications**

Community Resource Guide only online now 5308 Monthly Print Newsletter 2866 weekly e-News PSRC Website: princetonsenior.org Facebook E-blasts <u>Community Presentations</u> Princeton HealthCare geriatric care team Princeton Council Princeton Clergy Association Pennswood Village Elm Ct/Harriet Bryan House Tenacre

#### **Community Involvement**

Princeton Age Friendly Community Task Group Princeton Transit Committee Princeton Elderlife Council Community Without Walls New Jersey Foundation for Aging Conference Caring Connections Municipal Management Team Princeton Healthcare Geriatric Advisory Council Princeton Clergy Association Mayor's Wellness Campaign Conversations of a Lifetime Welcome America - Princeton Mercer-Princeton Executive Director's Collaborative AARP Livable Communities

#### <u>Collaborative Partners -organizations and businesses that</u> <u>helped with programs</u>

AARP Acorn Glen Alzheimer's Association Arthur Firestone Bank of America-Merrill Lynch Bear Creek Assisted Living Bloomberg **Buckingham Place** Capital Health D&R Greenway Dave Saltzman Insurance Digital Doc Family Guidance Center - SHIP Financial Answer Place – Elly Szymanski Gavle Crist Greater Mercer TMA - Ride Provide Homewatch Caregivers Hopewell Memorial Home Insight Financial Jane Gore John George PhD Judith Robinson Lekha Tull DDS Linda Madane Linda Rickard Lvft Mayor's Wellness Campaign McCaffrey's McCarter Theater Mercer County Nutrition Program Morris Hall Meadows Morven Municipality of Princeton

New Jersey Center for Sexual Wellness New Jersey Healthcare Quality Institute Oasis Senior Advisors Presbyterian Church of Lawrenceville Princeton Community Housing Princeton Friends of Open Space Princeton Friends of Opera Princeton Health Department Princeton HealthCare Systems Princeton Housing Authority Princeton Public Library Princeton Public Schools Princeton Recreation Department Princeton Symphony Orchestra Princeton Theological Seminary Princeton University Princeton University Concerts Pro Bono Partnership Progressions Physical Therapy Scott Bloom Law Senior Care Ministry Senior Club of Princeton Stony Brook Garden Club Stony Brook Millstone Watershed Trinity Counseling Van Dyck Law – Fiona Van Dyck Ying Hua International School

#### **Foundation Grants**

Berkshire Hathaway Fox Roach Bloomberg Curtis W. McGraw Foundation David Mathey Foundation Janssen PNC Princeton Area Community Foundation Rummel Foundation Unitarian Universalist Congregation Princeton Wellcare

#### Annual Sponsors

Acorn Glen Bear Creek Assisted Living Buckingham Place Homewatch Caregivers LIFE St Francis Merwick-Windsor Healthcare Oasis Senior Advisors Progressions Physical Therapy

#### Corporate Sponsors of Events

AW Martin Construction, Inc AARP NJ Office Acorn Glen Akin Care Always Best Care Artis Senior Living Baxter Construction Bear Creek Assisted Living

Border Perlman Salisbury & Kelly Brandywine Senior Living LLC Buckingham Place Adult Day Care & Home Care Services Care One Management LLC Carpe VITA Inc Community Without Walls Inc Dave Saltzman Insurance Drinker Biddle & Reath LLP **EKS** Associates FR Maddalon Plumbing & Heating First Bank Fox Rothschild LLP Glen Eagle Gordon & Llura Gund Fund of PACF Griswold Home Care Haldeman Lexus of Princeton Homewatch CareGivers Independence Home Care Lear & Pannepacker LLP LIFE St Francis McCarter Theater McNeely, McGuigan & Esmi, LLC Mercadien Consulting LLC Mercedes-Benz of Princeton Merwick Care & Rehabilitation Center LLC Milvidskiy Willis LLP Morris Hall Meadows/St Lawrence Rehabilitation LLC Mrs G's NJ Pure North East Executive Abstract **Oasis Senior Advisors** PARS Environmental Inc PNC Bank Princeton Care Center Princeton Design Guild Princeton Fitness & Wellness Center Princeton HealthCare Systems Princeton Home Care & Hospice Princeton Portfolio Strategies Group LLC Princeton Radiology Princeton Windrows NJ Holdings LLC Private Wealth Management Group of Princeton Progression Physical Therapy Professional Home Services Rago Arts & Auction Saul Ewing LLP Secure at Home Senior Bridge Silver Century Foundation Specialized Physical Therapy Springpoint at Home Start & Stark Stifel Nicolaus Studio Hillier Team Toyota The Bank of Princeton The Financial Planning Answerplace LLC Trent Center Apartments (CCIG) Van Dyck Law